



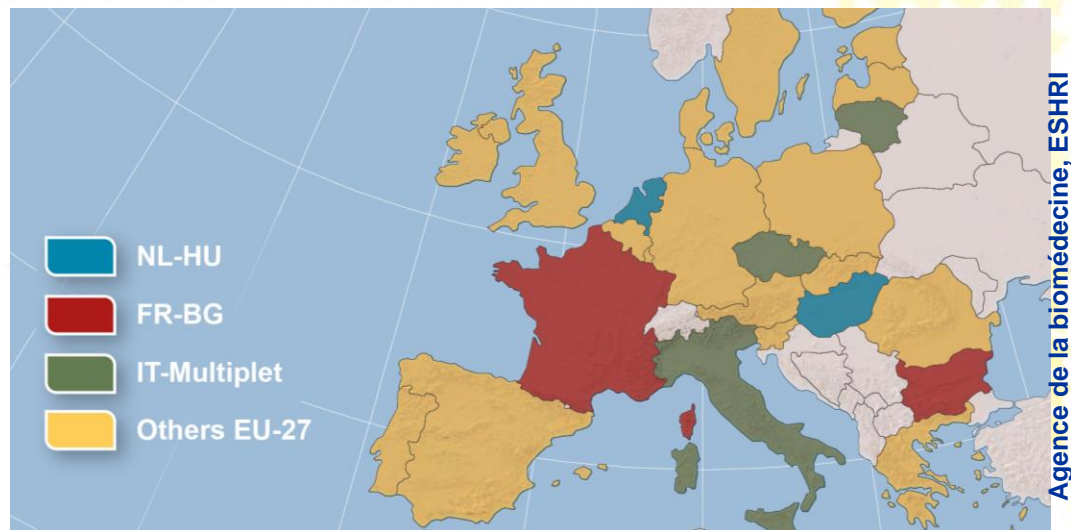
Accord

Achieving Comprehensive  
Coordination in Organ Donation

# WP6 TWINNINGS

*Candide FONT-SALA*

 agence de la  
biomédecine

[illegible]

## D9: Report on all Twinning activities and results

## D10: Guidelines for twinning projects (twinning Models)

Both implemented by all twinnings



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# Existing Guidelines for Twinning

European Commission  
EuropeAid Co-operation Office

EuropeAid

## ROM Handbook

Results-oriented Monitoring

April 2012



## INSTITUTION BUILDING IN THE FRAMEWORK OF EUROPEAN UNION POLICIES COMMON TWINNING MANUAL

REVISION (2012)

This Twinning Manual provides practical and comprehensive information for public sector experts involved in the preparation and implementation of Twinning projects.



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# Existing Guidelines for Twinning



## How to make your *Twining* a Success

*The EUROSITE guide  
for an effective Natural Site Twinning*

June 1998

Paper 38 - 1

## PAPER 38

### AREOL

Bob Dick (1997-2005) *Areol: action research and evaluation on line*. Copy of an email and web based course in action research. An index to the original materials is on the web at [http://www.uq.net.au/action\\_research/areol/areolhome.html](http://www.uq.net.au/action_research/areol/areolhome.html)

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# A frame for Twinnings

Metodology

Twinning definition

Criteria to be fulfilled

Call for proposals

Selection

Detailed Twinning  
sub-projects design

- Clear deadline
- Same documents for all candidates:
- Criteria to fulfil Proposal :
  - 1) objectives, actions, milestones and expected outcomes
  - 2) human resources, budget spending plan

- *Review*
- *Submission to a consortium / committee for selection*

- Sub-project: benchmarks include
  - 1) objectives, actions, time frame (Milestones and duration), expected outcomes
  - 2) human resources, budget spending plan

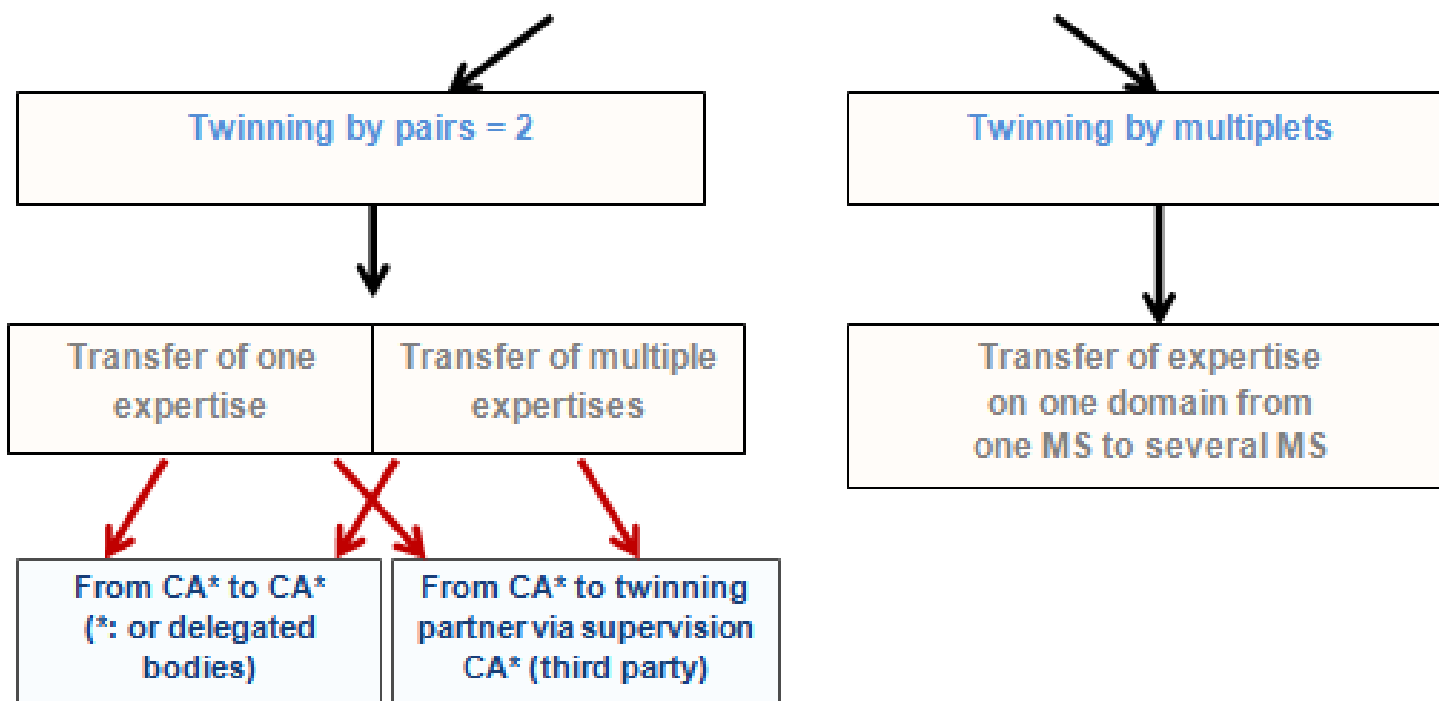
- Reporting of problems encountered and troubleshooting





# Twinning Models

## 3 Twinning concepts



\* CA: Competent Authority

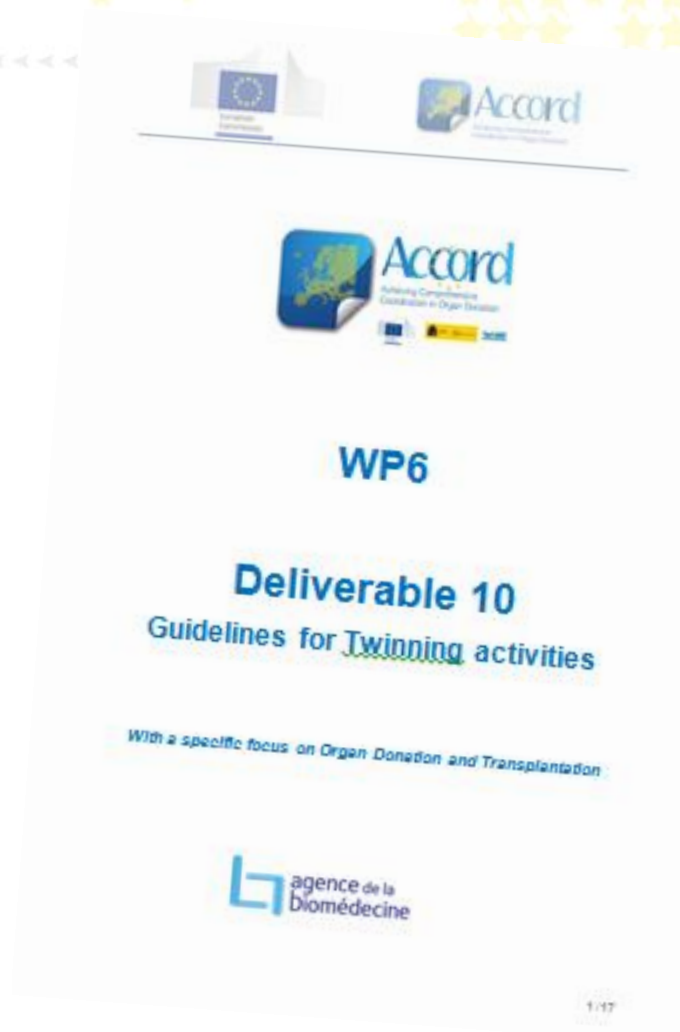


# Twinnings' tips

During Twinnings implementations, Twinners faced several and different problems.

➔ These problems were generalised and some solutions and recommendations were issued based on Twinners experiences.

Problems (P), solutions (S) and recommendations (R) were summarized and categorized under headings of :  
Organisation, Time, Information/  
Communication between Twinners, Budget,  
Quality, and Risks.





## KEY points

- Benefits from Twinning activities are broader than evaluated under a result section secured by milestones and concrete indicators.

➔ Partners learnt from each other's and seized this Twinning opportunity to extend their views on various approach of practices.

*Twinnings influence behaviours, practices, culture, management, communication, etc. Twinning activities and so closer collaborations strengthened the network between partners.*

*All these results and successes are not measurable but no less valuable.*